Imperial College Healt

Improving flows in healthcare Models and design implications

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"The straight-to-test pathway sounds like a dream come true for patient<u>s</u>!" Bob Klaber (CTG)



"Being processed from one waiting area to another is dispiriting and adds to a sense of the system working for the system, not the Bob Klaber (CTG)





"Increasingly we're seeing same day facilitate early Toby Hyde (CTG)

Trends

- Move information rather than patients; Demand management;
- Care coordination;
- Money follows the patient;
- Centralise specialist
- services;
- Out of hospital care; Virtual clinics;
- Self management;
- Team Care Models;
- Covid-19 impacts e.g. social distancing in waiting and in lifts.

Straight to Test

Same day specialist consultation ensures the right patient is directed straight to the right consultation and the right test for their symptoms, reducing DNAs, number of hospital visits required and releasing time for clinicians to review complex patients.

Emergency village

Senior decision making is at the forefront of the patient pathway, facilitating direct onward referral. It reduces handovers and delays in care. Vertical stacking reduces travel distances.

1-Stop Shop

Patients attend the hospital for a personalised set of appointments - 1stop model of care - a digitally enabled coordinated visit rather than multiple visits to uncoordinated ringfenced services. The sequence may be fixed or flexible and is much more futureproof.

Team care & onstage off-stage

The on-stage off-stage flows derive from LEAN principles. Multidiscipline care flows around the patient, in a multi-use room, accessed via a rear door by staff. The model benefits from decentralised mobile imaging and diagnostic testina.

Separation

Separation of flows helps improve prevention and control of infection (incl. Covid-19), patient dignity and clinical safety, managing volumes of people, as well as efficiency.

"This open shop Deirdra Orteu (CTG)



"Anything that reduces the time patients spend Bob Klaber (CTG)



For the patient, it improves the quality of (presentation)



Improved coordination, safety, throughput and patient experience

Images clockwise from top: (1) FF Thompson Hospital, Canandaigua NY; (2) Plan depicting flows Prebys Cardiovascular Institute - Scripps Health, CA. (3) vertical flows shown in perspective 3d: Royal Liverpool Hospital, design by NBBJ (4) Salford Royal Acute Receiving Centre, in planning diagram by ETL; (5) stock image depicting teleconsultation

