

The Fleming Centre

Phase One – Feedback Report
July 2025



Engagement in numbers

Throughout our first phase of consultation we have included a topline summary below of our engagement since launching earlier this summer.

82 survey
responses

209 attendees across
three exhibitions and
one online webinar

170 stakeholders
written to and **13**
stakeholder
meetings

56 people
subscribed for
updates

18,735 users
reached on social
media across two
social posts

1,695 visits to
the project
website

Promoting Phase One consultation

Flyer and press adverts

To promote the consultation widely we undertook various promotional methods to reach as many people as possible inviting them to take part in our consultation. These methods are set out on the next three slides.



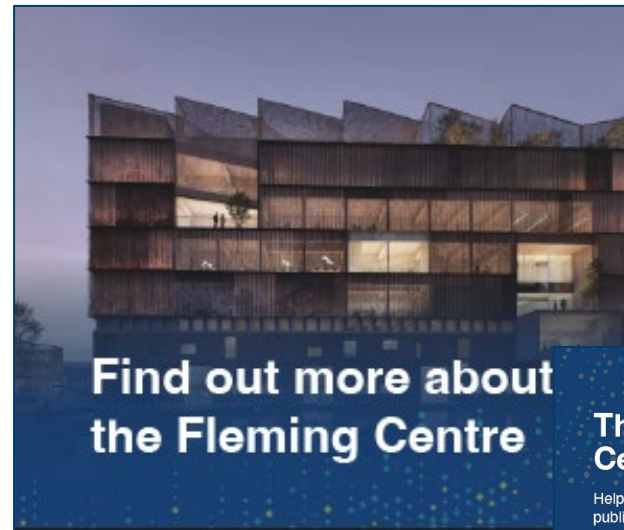
An A5 double-sided flyer promoting the consultation was issued to **11,712 addresses**



A press ad was placed in the **Westminster Extra digital**



A copy of the press ad was placed in the **Westminster Extra print**



The Fleming Centre

Help shape a new, state-of-the-art research and public engagement hub at St Mary's Hospital.

The Centre is part of the wider Fleming Initiative, established by Imperial College Healthcare and Imperial College London to find solutions to antimicrobial resistance at a global scale.

Without action, we are heading for a post-antibiotic era, where a common infection or routine surgical procedure could become life-threatening.

You are invited to view our early design plans, speak with the project team, ask any questions and let us know what you think.

Online webinar – Wednesday 25 June 2025, 6pm – 7pm

Design exhibition – The Bays building, St Mary's Hospital

- Thursday 26 June 2025, 12 noon – 7pm
- Friday 27 June 2025, 12 noon – 7pm
- Saturday 28 June 2025, 10am – 2pm

Find out more and register for the webinar:
www.imperial.nhs.uk/FlemingConsultation



FLEMING INITIATIVE

IMPERIAL Imperial College Healthcare NHS Trust

The Fleming Centre

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Find out more, view the designs and register for the webinar:
www.imperial.nhs.uk/FlemingConsultation

Our vision for the Fleming Centre

The Fleming Centre will be a new, state-of-the-art research and public engagement hub in the Paddington Basin.

The Centre is part of the wider Fleming Initiative, established by Imperial College Healthcare and Imperial College London to find solutions to antimicrobial resistance at a global scale.

Without action, we are heading for a post-antibiotic era, where a common infection or routine surgical procedure could become life-threatening.

The Centre will provide a space to bring together researchers, policymakers, clinicians, behavioural scientists, commercial partners and the public to combine their shared networks, expertise and skills to tackle antimicrobial resistance.

The Centre will also have a key role in helping to create new jobs, boost the local economy, and improve the long-term health of our community.

The Fleming Centre is due to open in 2028, marking 100 years since the discovery of penicillin, the first antibiotic, by Sir Alexander Fleming at St Mary's Hospital.

Scan the QR code to visit our website, sign up to our webinar and provide feedback on our early designs.

Contact us

- ✉ imperial.redevelopment@nhs.net
- 🌐 imperial.nhs.uk/FlemingConsultation
- ☎ 0800 082 0545



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Social media and project website



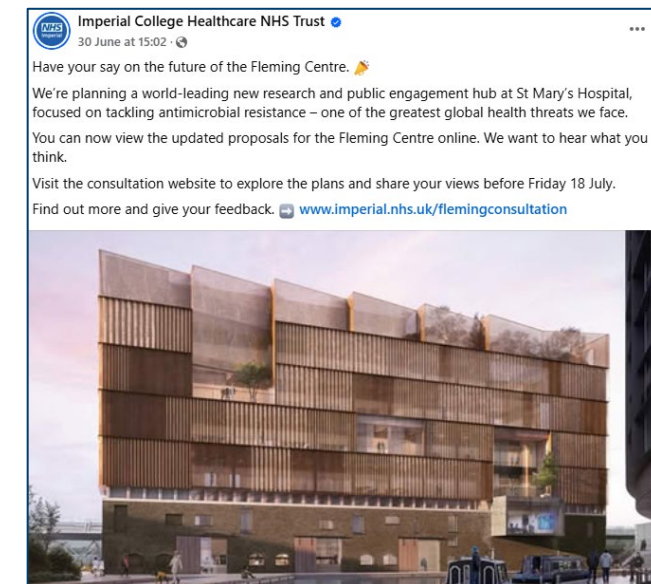
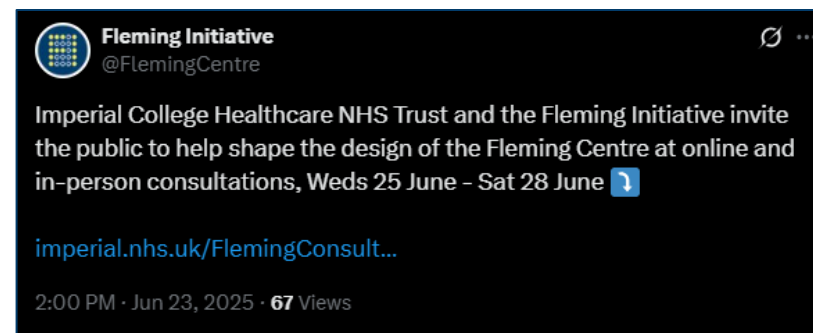
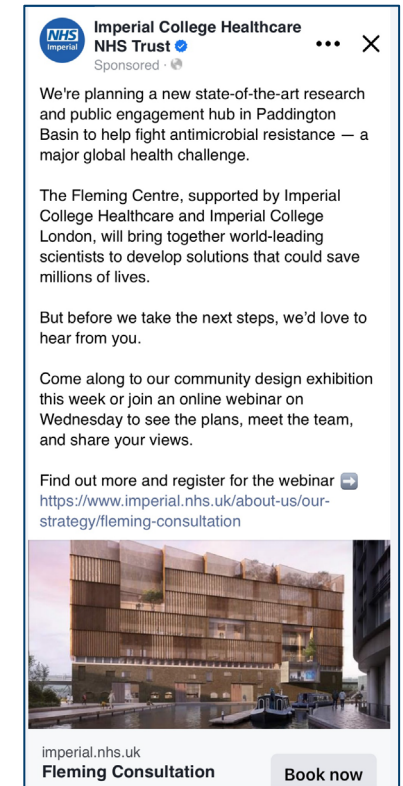
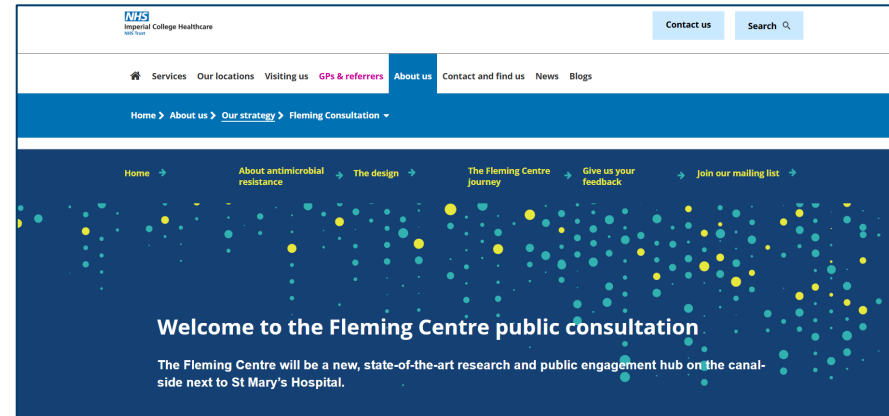
Promotion on the **ICHT**
Facebook page



Promotion on the **Fleming Initiative X** account



A dedicated project website
with key information about the
proposals and online survey



Press release, online news and staff engagement

A **press release** sent to multiple architectural and local media outlets and featured in:



- **Healthwatch Westminster**
- **Architects' Journal**
- **Hyde Park Paddington Group**
- **E-architect**

A **staff engagement session** held for NHS Trust staff to run through the consultation process and how to get involved



June 16, 2025 by [Adrian Welch](#)

Fleming Centre St. Mary's Hospital Paddington building, Imperial College Healthcare NHS Trust design


Fleming Centre St. Mary's Hospital, Paddington

post updated 13 June 2025


Feedback invited on early designs for the Fleming Centre at St Mary's Hospital

Design: Stanton Williams Architects

Imperial College Healthcare NHS Trust is inviting the public to help shape the design of the Fleming Centre – a new, state-of-the-art research and public engagement hub at St Mary's Hospital.



Hyde Park Paddington



Fleming Centre: Public Consultation

Imperial College Healthcare NHS Trust is inviting the public to help shape the design of the Fleming Centre – a new, state-of-the-art research and public engagement hub at St Mary's Hospital in Paddington.

The Trust announced in January 2025 that Stanton Williams had been selected to design the Fleming Centre, following a RIBA competition and three-day public exhibition in November 2024. This event showcased five concept designs from five shortlisted architects and feedback from over 300 visitors and 100 written responses helped guide the final selection.

Patients and the public are invited to view the early designs and [feedback online from 13 June](#). They can also attend an exhibition in the proposed location for the Fleming Centre or join an online webinar, where members of the project team, including (on Thursday and Saturday) architects Stanton Williams, will be on hand to answer questions.

- Thursday 26 June – 12-7pm
- Friday 27 June – 12-7pm
- Saturday 28 June – 10-2pm

healthwatch
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25 June 2025

Fleming Centre, St Mary's Hospital: public consultation

Community events

📍 The Bays Building, St Mary's Hospital, Praed St, London W2 1NY

📅 Wednesday 25th June, 2025 – 18:00 to 19:00

About this event

The Fleming Centre will be a new, state-of-the-art research and public engagement hub on the canal-side next to St Mary's Hospital.

The Centre is part of the wider Fleming Initiative, established jointly by Imperial College Healthcare and Imperial College London to find equitable solutions to **antimicrobial resistance** at a global scale.

It will be a space bringing together researchers, policymakers, clinicians, behavioural experts, commercial partners and the public to combine their shared networks, expertise and skills to tackle antimicrobial resistance.

Past event

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Posters, survey and invitations

Posters placed in seven key locations close to the site including:

- Market Chemist
- Edgware Road Post Office
- The Paddington Library
- St Mary's Hospital Reception and A&E
- Devonshire Pharmacy
- Point A Hotel
- Apek Pharmacy



A **survey launched online** allowing the community to share feedback digitally

Emails sent to 170 stakeholders inviting them to take part in the consultation

The Fleming Centre - Phase 1 Consultation Survey

Your feedback is vital as we continue to develop our plans for The Fleming Centre. If you would like to share your feedback on our plans, please complete the form below. If you are yet to view our proposals, or would like more information, please visit: www.imperial.nhs.uk/about-us/our-strategy/fleming-consultation

When you submit this form, it will not automatically collect your details like name and email address unless you provide it yourself.

Your Contact Details

Full Name

Email

Postcode

Phone Number

Engagement events

Summary of events

We held a mixture of online and in-person events showcasing our plans for the Fleming Centre.

This included:

Three in-person events - 178 attendees in total

- Thursday 26 June 12pm – 7pm 64 attendees
- Friday 27 June 12pm – 7pm 81 attendees
- Saturday 28 June 10am – 2pm 33 attendees

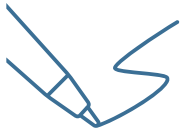
One online webinar - 31 attendees in total

- Wednesday 25 June 6pm – 7pm
- 64 people registered



In-person events

The main feedback themes from the conversations had at the in-person events include:



Positive comments relating to the design of the Fleming Centre including its inclusivity and collaborative layout, the 'veil' and retention of the Bays building



Questions around AMR and the project's relationship to St Mary's Hospital



Questions relating to the timeline for delivery and construction



Queries relating to the cobbled footpath, lighting, access and entrance points around the Fleming Centre



Requests for information on who will occupy the different levels and where the public has access to



Recognition of the site's connectivity and suggestions for wayfinding, accessibility and inclusivity

Feedback from the online webinar

As part of the engagement exercise, we held one virtual webinar on Wednesday 25 June 6pm to 7pm. Attendees were given the opportunity to ask questions and make comments. We have included a summary of these on this slide.

Online webinar Wednesday 25 June 6pm – 7pm	
Will the building incorporate bird boxes, bat boxes and green walls to promote wildlife?	
Concern for construction disruption along Paddington Basin	
Question surrounding the height of the building and whether it can be increased	
Will the centre only address AMR or support the broader innovation ecosystem across north west London	



Stakeholder meetings

In total the Trust met with **13 key stakeholders**. The meetings that took place in June were held at the Bays to walk attendees through the exhibition materials and vision for the Fleming Centre.

Date	Attendees
Monday 24 March	<ul style="list-style-type: none">Kler Manjit – TfL Lead Project Engineer
Wednesday 2 April	<ul style="list-style-type: none">Meeting with Canal and River Trust Waterways
Friday 11 April	<ul style="list-style-type: none">Network Rail
Tuesday 24 June	<ul style="list-style-type: none">Paul Craven – Imperial College Healthcare TrustCouncillor Paul Dimoldenberg – Lord Mayor, Hyde Park wardJazz Thind – Imperial College Healthcare Trust
Wednesday 25 June	<ul style="list-style-type: none">Professor Deborah Ashby – Imperial College LondonMatthew Swindells – Former Chair of North West London Acute TrustsJoanna Turner – Westminster City Council
Thursday 26 June	<ul style="list-style-type: none">Zohra Davis – Mental Health CoordinatorLinda Burke – ICHT Non-Executive Director
Friday 27 June	<ul style="list-style-type: none">Councillor Judith Southern – Westminster City Council, Hyde Park ward
Friday 25 July	<ul style="list-style-type: none">Hugh Pearman – Interland Waterways Association



Collecting feedback

Collecting feedback

Respondents were able to provide feedback on the proposals through a variety of methods, including:

- **Public survey** on the consultation website and available as a hard copy to fill out at the in-person events
- **Public email and freephone** advertised on all engagement materials
- **No emails received**
- **No phone calls** were received
- **In-person conversations and questions** asked at events
- **3** in-person consultation events
- **1** online webinar
- **209** total attendees



The Fleming Centre - Phase 1 Consultation Survey

Your feedback is vital as we continue to develop our plans for The Fleming Centre. If you would like to share your feedback on our plans, please complete the form below. If you are yet to view our proposals, or would like more information, please visit: www.imperial.nhs.uk/about-us/our-strategy/fleming-consultation

When you submit this form, it will not automatically collect your details like name and email address unless you provide it yourself.

Your Contact Details

Full Name

Enter your answer

Email

Enter your answer

Welcome – we'll be getting started soon

- Your audio and video is automatically turned off and will remain off throughout the webinar.
- On the screen, you can see the panellists from the project team.
- This meeting will be recorded, purely for reference and reporting purposes and won't be shared outside of the project team.
- There will be a Q&A session at the end. If you have a question, please type it in the Q&A box at any time and we will answer these at the end.
- If you have any technical issues, please message us through the chat box / Q&A or email imperial.redevelopment@nhs.net

NHS
Imperial College Healthcare
NHS Trust

Have your say – Phase 1 consultation survey

Your feedback is vital as we continue to develop our plans for The Fleming Centre. If you would like to share your feedback on our plans, please complete the form below.

Full name

Email

Postcode

Phone number

I agree to be contacted and kept up to date about the proposals for The Fleming Centre

☐ Yes

☐ No

Q1: Do you support the delivery of the Fleming Centre at the Bays building?

☐ Strongly support

☐ Support

☐ Neutral/Unsure

☐ Unsupportive

☐ Do not support at all

Q2: How often do you visit Paddington Basin?

☐ Every day

☐ Every week

☐ Every month

☐ A few times a year

☐ Never

Q3: We want everyone to benefit from The Fleming Centre. Which of the following would you like to see included at the new building? (please tick all that apply)

☐ Employment and training opportunities

☐ A new public café on the canal

☐ Better public routes with planting and greenery

☐ Outdoor seating space

☐ Learning and collaboration opportunities

Other: _____

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Summary of key feedback themes



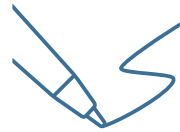
All respondents support the delivery of the Fleming Centre



90% of respondents support the sustainability features of the new Centre



Respondents would like to see **employment / training and learning / collaboration opportunities** in the new Centre and more information on how these will be accessible for local people



71% of respondents support the proposed design retaining original aspects of the Bays in the new Centre



Respondents would like to see **better public routes with planting and greenery and outdoor seating space**



Respondents would like to see **enhancements to the canal basin including a new public café**

"I strongly support this project and I look forward to the opening of the Fleming Centre."

"This will be ground breaking, 1000s of deaths a year are preventable. We need to support this!"

- **A total of 82 surveys** were received during the engagement period.
- **55 physical forms** handed in across 3 in-person events
- **27 digital forms** complete

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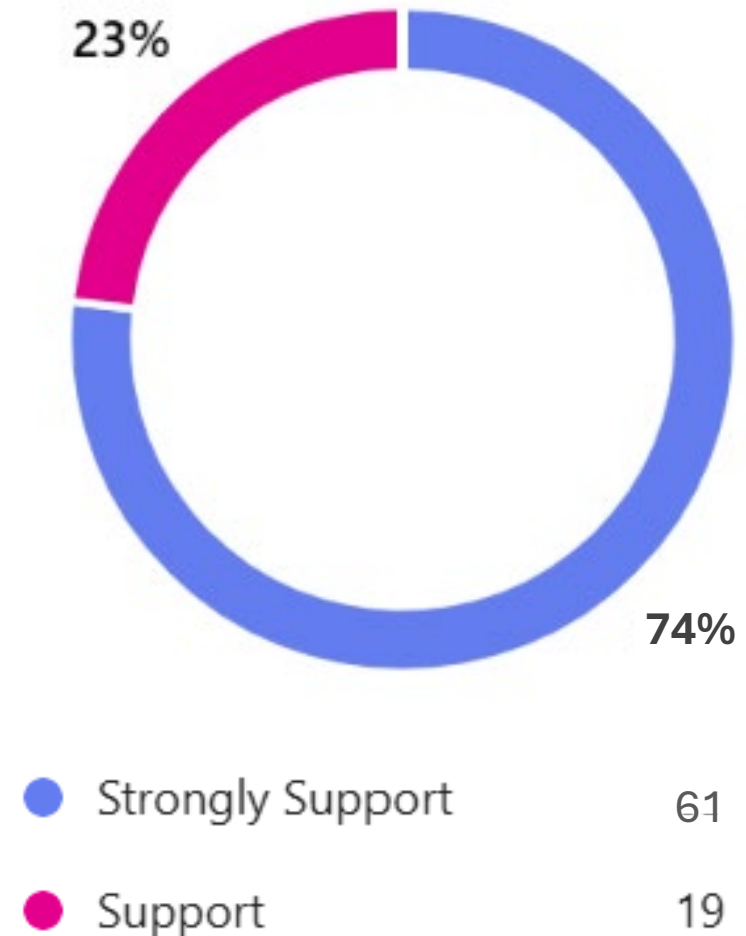
Survey results

Q1: Do you support the delivery of the Fleming Centre at the Bays building?

In response to Question 1:

- **74%** (61) of respondents **strongly support** the delivery of the Fleming Centre at the Bays building
- **23%** (19) also **support** the proposals
- **3%** (2) left this question blank

No respondents are unsupportive.

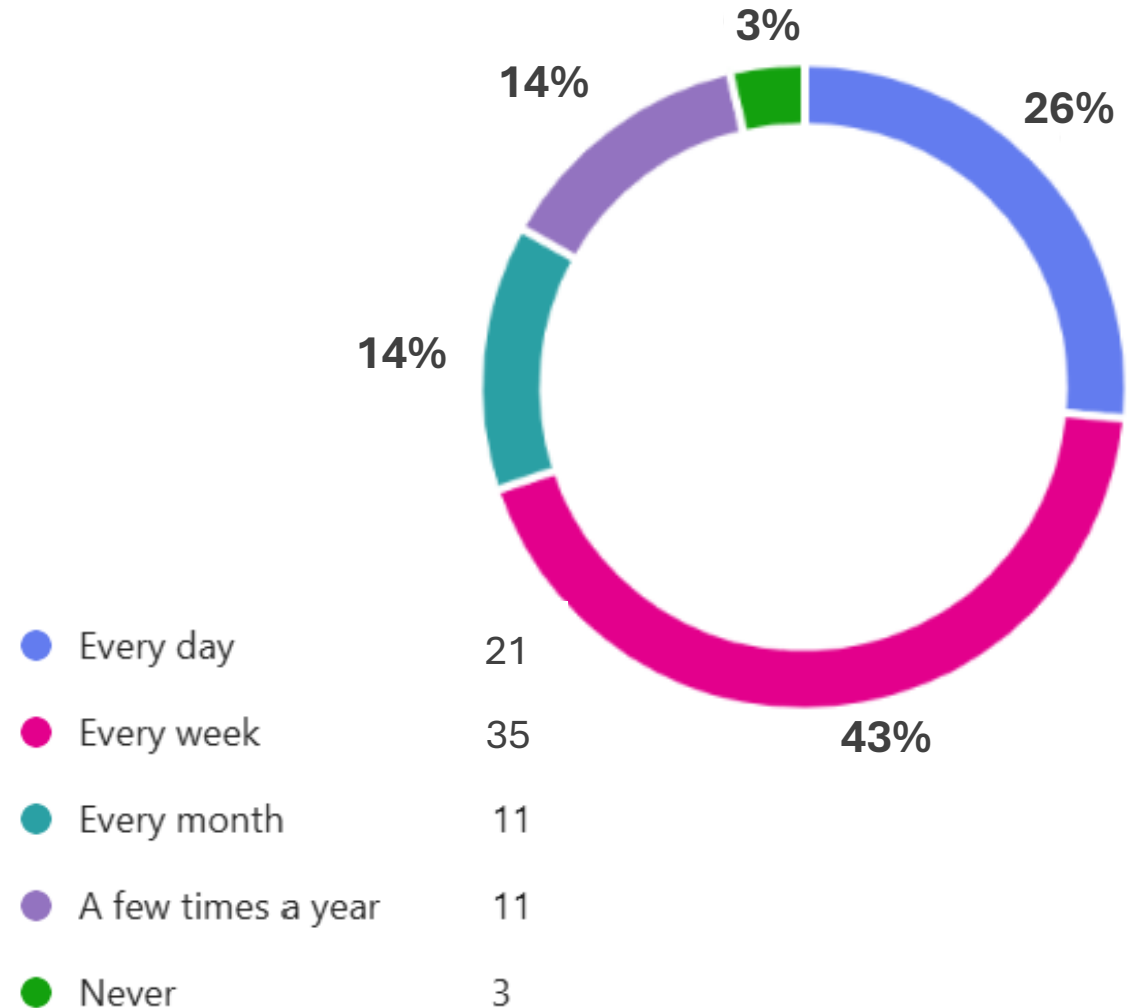


Q2: How often do you visit Paddington Basin?

In response to Question 2:

- **43%** (35) of respondents visit Paddington Basin every week
- **26%** (21) visit every day
- **14%** (11) visit every month
- **14%** (11) visit a few times a year
- **3%** (3) never visit Paddington Basin

1 respondent left this question blank

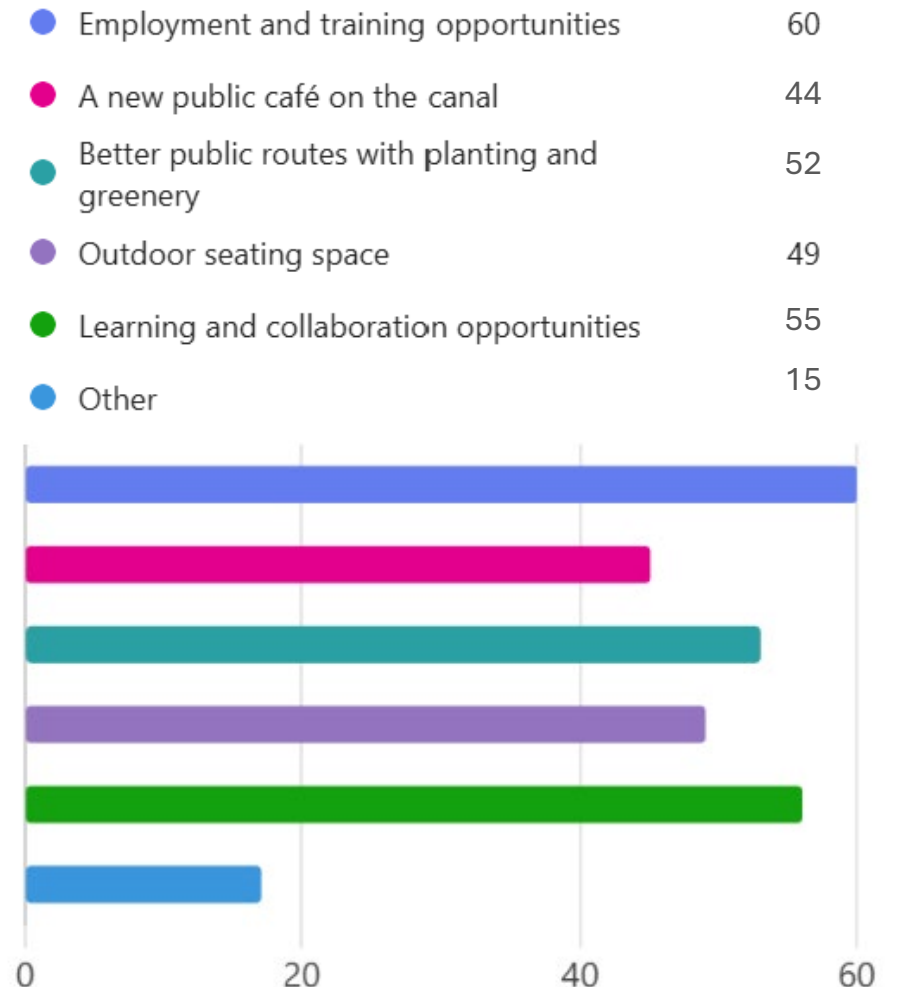


Q3: We want everyone to benefit from The Fleming Centre.

Which of the following would you like to see included at the new building? *(multiple choice question - please note some respondents ticked more than one answer)*

In response to Question 3:

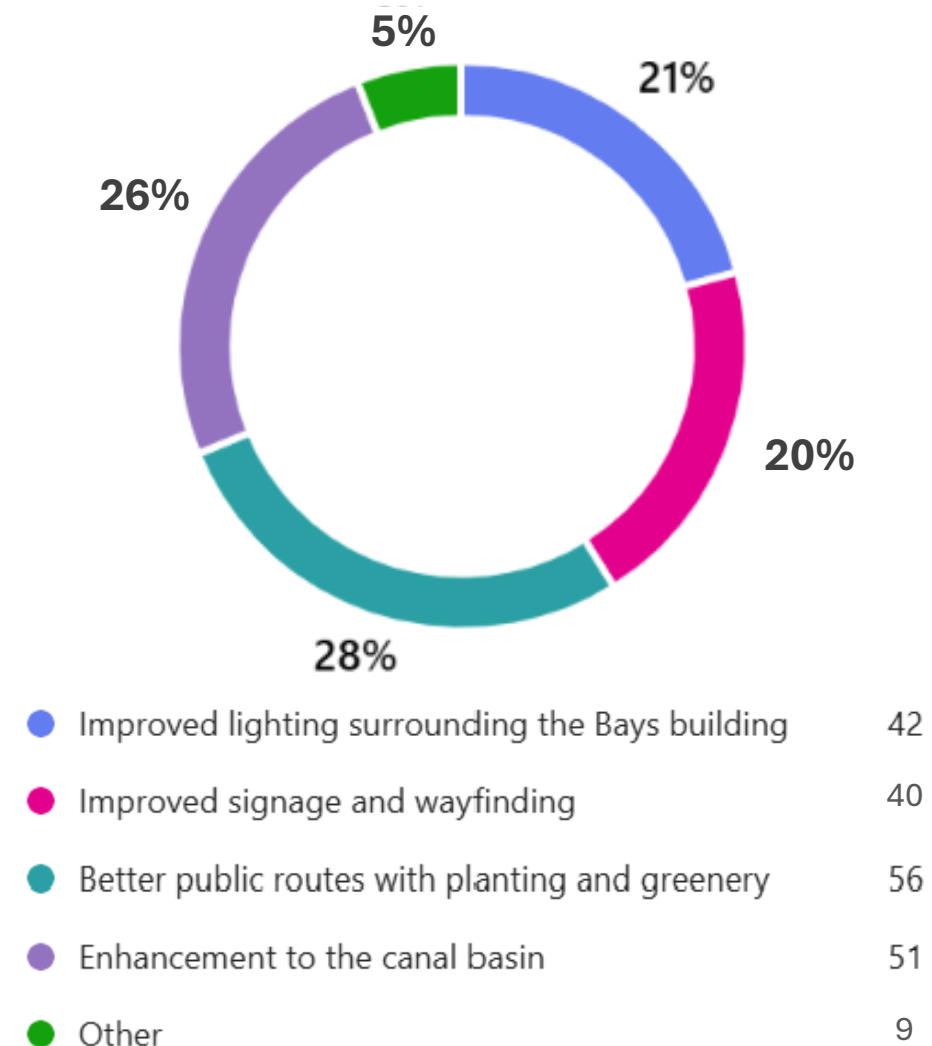
- **Employment and training opportunities** was ticked **60 times (22%)**
- **Learning and collaboration opportunities** was ticked **55 times (20%)**
- **Better public routes with planting and greenery** was ticked **52 times (19%)**
- **Outdoor seating space** was ticked **49 times (18%)**
- **A new public café on the canal** was ticked **44 times (16%)**
- **Other** was ticked **15 times (5%)**
- 'Other' answers include: **Prayer area, clinical trials unit, space for community gatherings and students, mooring for canal boats, fully accessible, AMR museum, a way to celebrate the site's heritage, inclusion of local creatives, support for reusing materials**



Q4: What would you like to see included that would improve the immediate surrounding area? *(multiple choice question - please note some respondents ticked more than one answer)*

In response to Question 4:

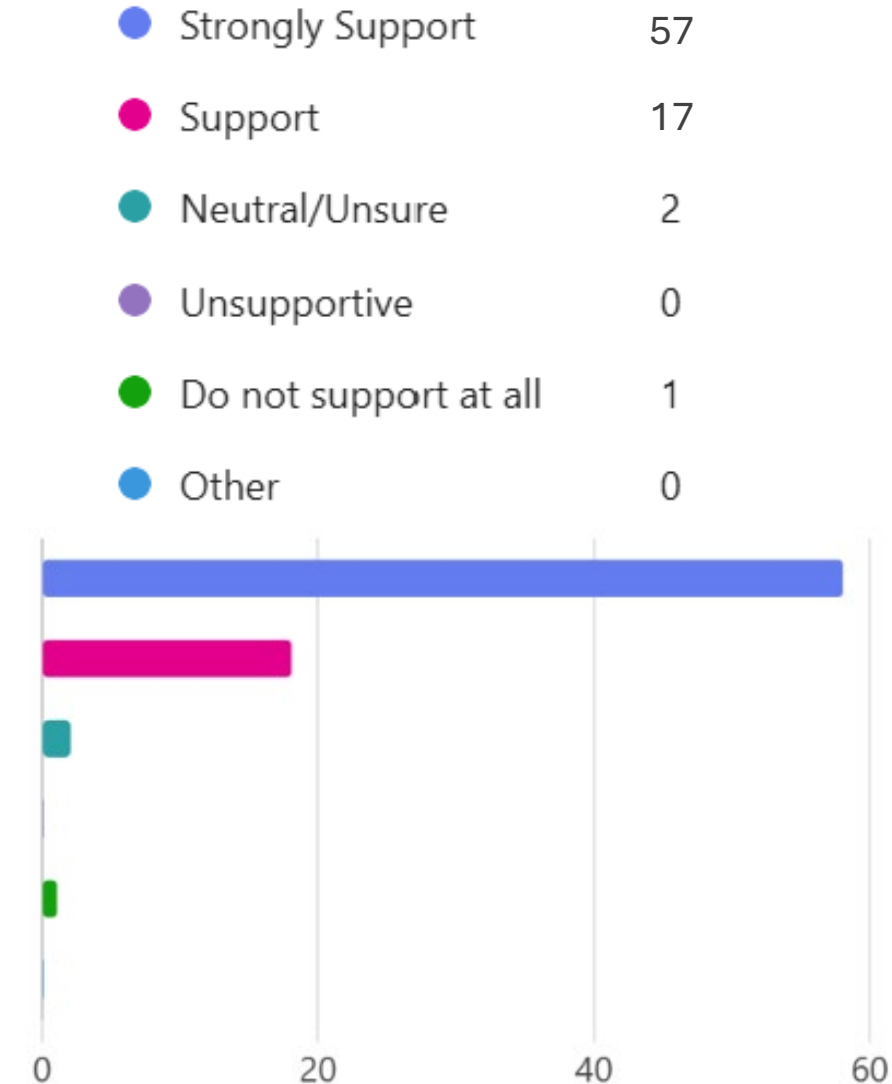
- **56** respondents (28%) would like to see **better public routes with planting and greenery**
- **51** respondents (26%) would like to see **enhancement to the canal basin**
- **42** respondents (21%) would like to see **improved lighting surrounding the Bays building**
- **40** respondents (20%) would like to see **improved signage and wayfinding**
- **9** respondents (5%) ticked **'Other'**
- 'Other' responses include: **removing the cobbles, providing better patient experiences, improve connections surrounding the canal, improve the area for workers and visitors and provide seating**



Q5: To what extent do you support the proposed sustainability features of the new Fleming Centre?

In response to Question 5:

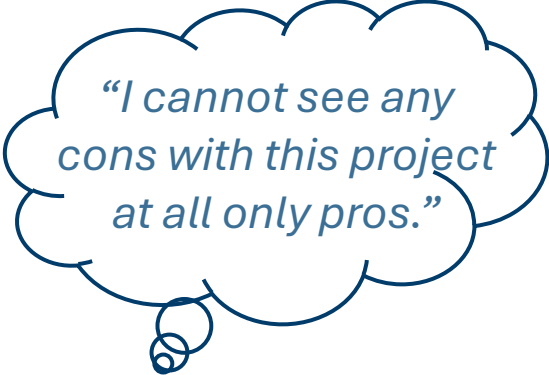
- **70% (57) strongly support** the proposed sustainability features of the new centre
- **21% (17) support**
- **2% (2) are neutral / unsure**
- **1% (1) do not support these at all**
- **6% (5) left this question blank**
- No respondents ticked unsupportive




Q5 continued: Please explain your answer

Reasons include:


- Support for **retaining the Bays** core structures
- Support for **sustainable design**
- Support for the building **improving the surrounding area**
- Comment for more **greenery**
- Recognition of the **community benefits** associated with the design



"I cannot see any cons with this project at all only pros."



"I would love to see more greenery I like that the existing buildings will be integrated into the architecture"

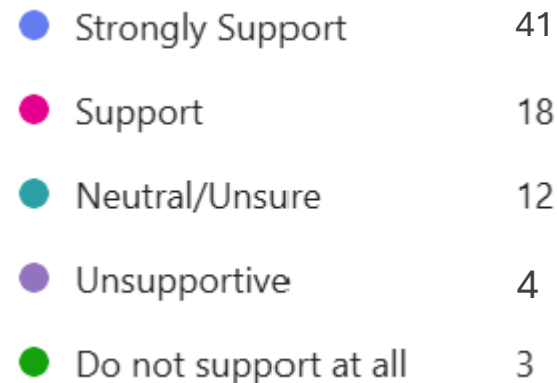


"Great to use the existing Bays buildings"

Q6: To what extent do you support the proposed design retaining original aspects of the Bays building in the new Centre?

In response to Question 6:


- **50% (41) of respondents strongly support** the proposed design
- **21% (18) support**
- **15% (12) are neutral / unsure**
- **5% (4) are unsupportive**
- **4% (3) do not support at all**
- **5% (4) respondents left this question blank**




Q6 continued: Please explain your answer

In response to Question 6:

- Comment to **demolish the existing structure**
- Comment **supporting the history** of the building
- Comment to **reduce disruption to the surrounding area**
- Comment to **compliment the surrounding architecture**



“It plays an important part in sustainability and appreciation to the history of the site”

A thought bubble with a cloud-like shape and a small tail at the bottom, containing italicized text.

“The design takes what is already there and enhances it”

A thought bubble with a cloud-like shape and a small tail at the bottom, containing italicized text.

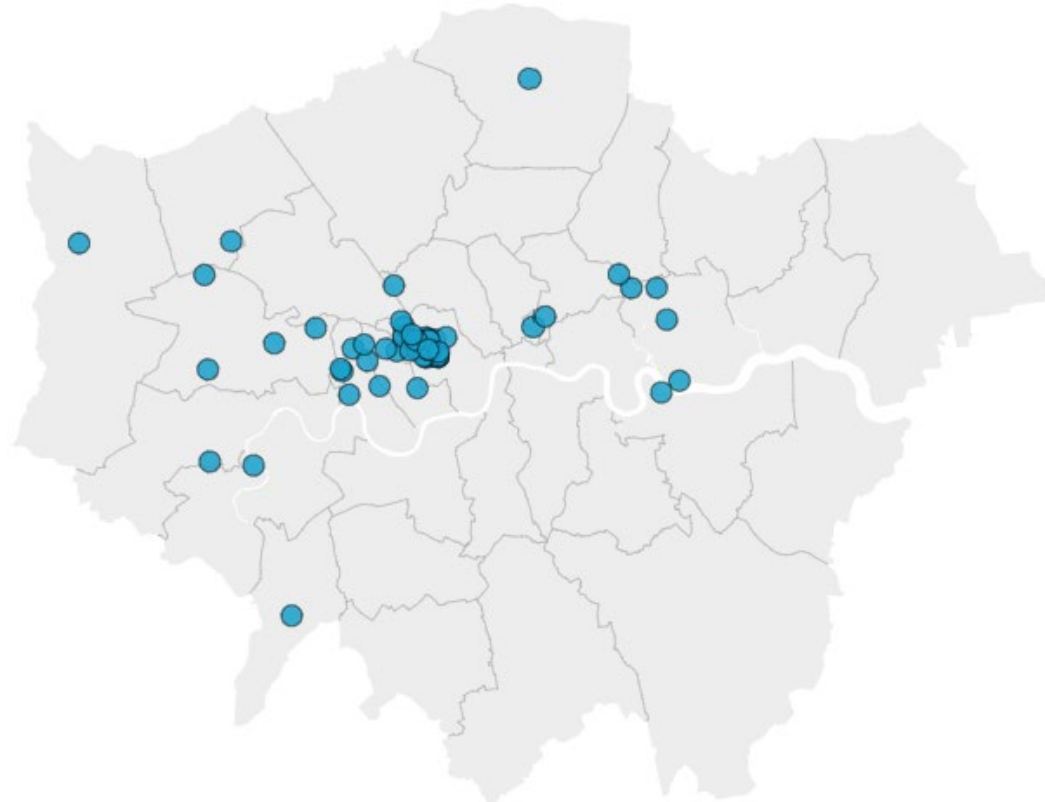
Q7: Do you have any additional comments you would like to share, or do you have any questions?

Comment	Count
General supportive comment	7
General support of the scheme's design	5
Positive comment regarding the project's engagement with the community	5
Question regarding construction management	2
Comment for a more innovative design	2
Positive comment regarding the exhibition and friendly and knowledgeable team	2
Comment to include features to promote local wildlife	1
Question regarding types of future jobs	1
Positive comment for development on this site	1
Comment to include local art in the plans	1
Comment for more updates to hospital staff relating to the project	1
Comment for the project to make the area feel safer	1
Question relating to the cobblestone path	1

Demographic questions

Postcodes

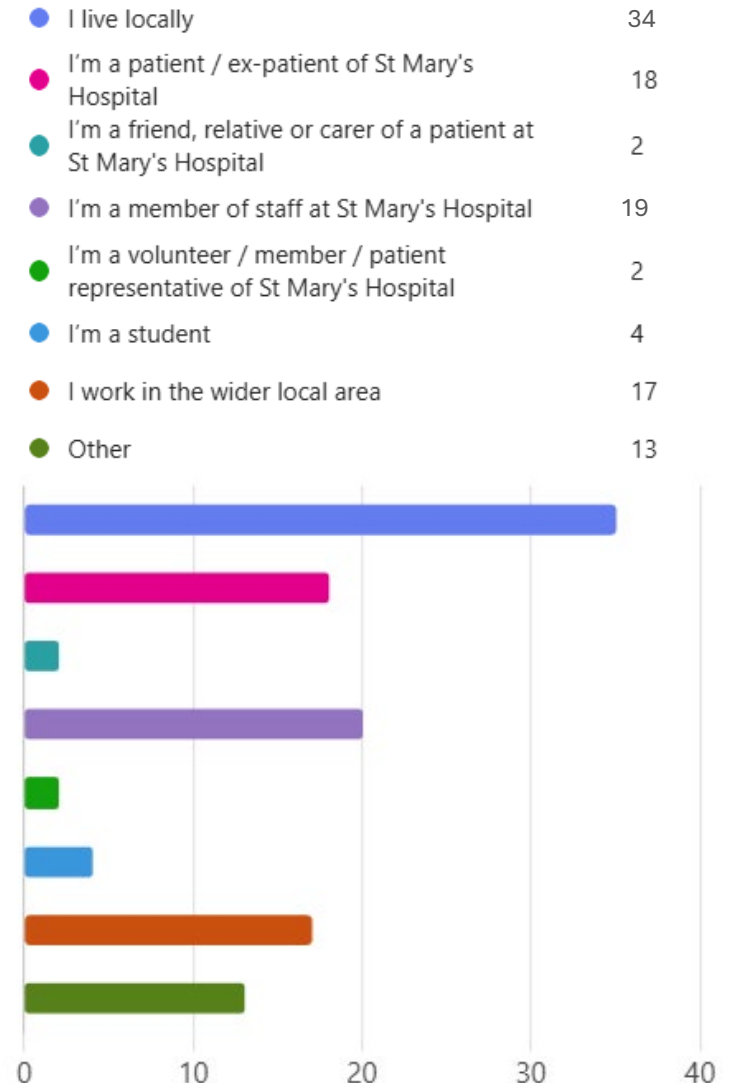
Of the 67 respondents that provided their postcode, **56% (38) of respondents are situated within the borough of Westminster** and the remaining respondents are situated sporadically towards the east and west of London.



What is your relationship with the local area?

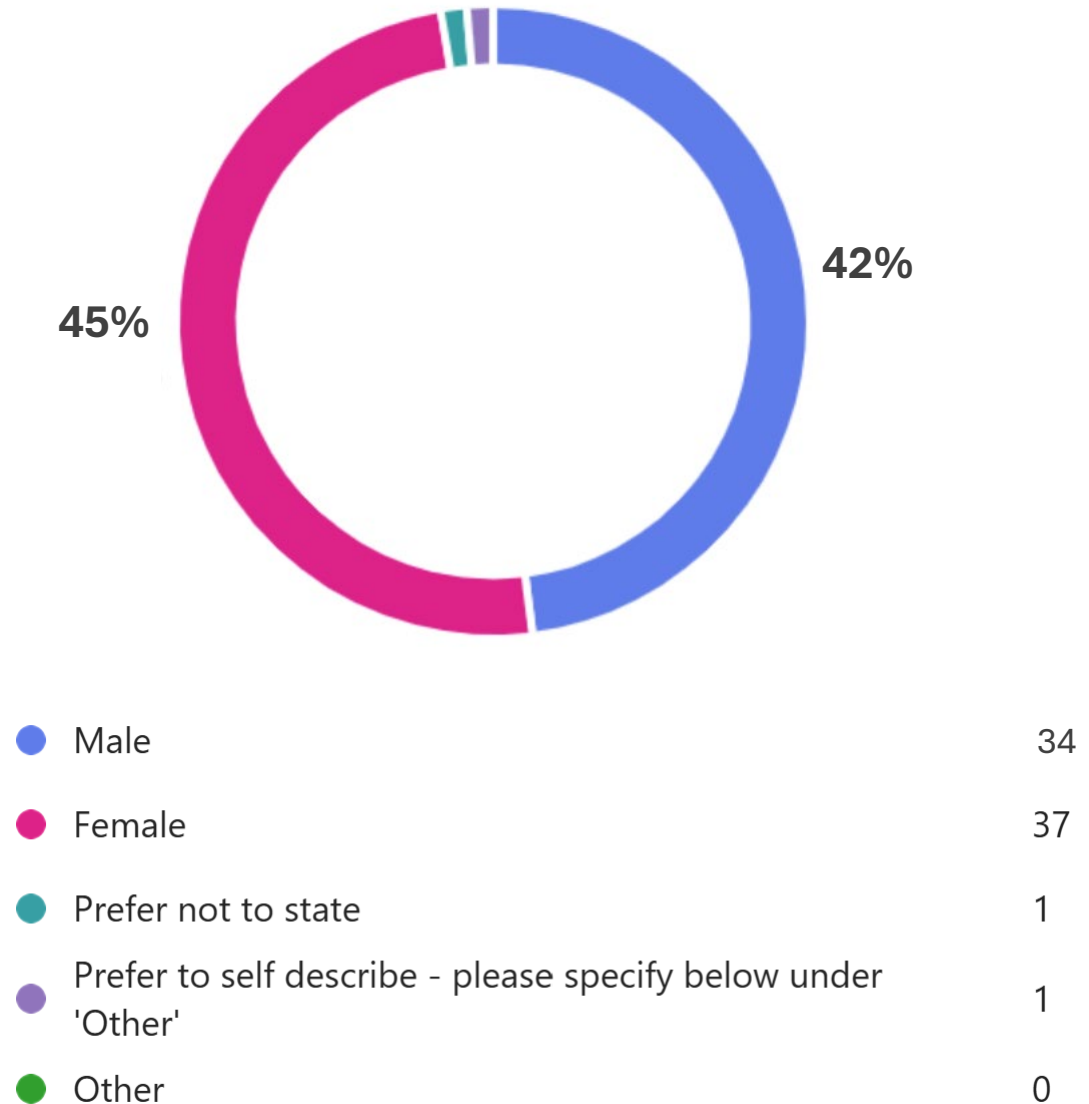
(multiple choice question - please note some respondents ticked more than one answer)

- **31%** of respondents live locally
- **17%** are a St Mary's Hospital staff member
- **16%** are either a current or ex St Mary's Hospital patient
- **16%** work in the wider local area
- **12%** ticked 'Other'. Responses include Imperial academic visitor, St Mary's Hospital patient representative, visitor from abroad, Hyde Park ward councillor, based in Stratford and Cambridge, Paddington visitor, canal boat owner
- **4%** are students
- **2%** are a friend, relative or carer of a patient at St Mary's Hospital
- **2%** are either a volunteer / member / patient representative of St Mary's Hospital



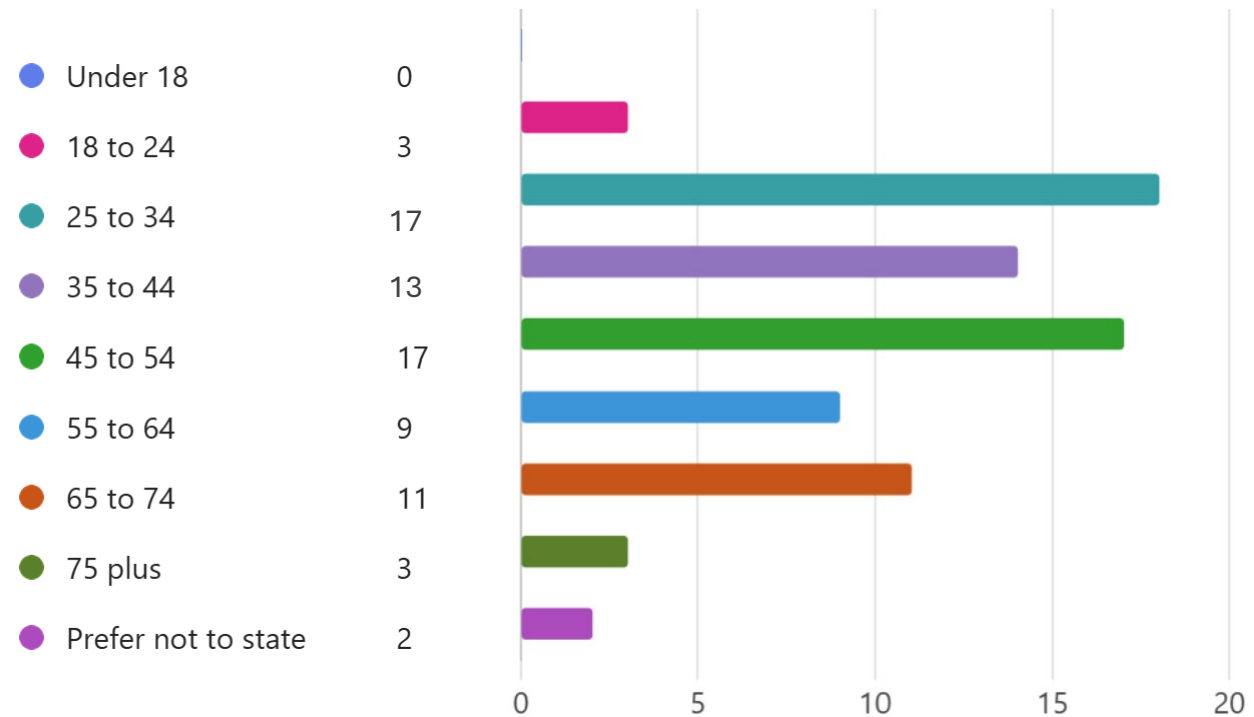
Gender

- **45%** (37) of respondents are **female**
- **42%** (34) of respondents are **male**
- **1%** (1) of respondents **prefer to self describe**
- **1%** (1) of respondents **prefer not to state**
- **11%** (9) of respondents **left this question blank**



Age

- **21%** (17) of respondents are aged between **25 to 34**
- **21%** (17) are aged between **45 to 54**
- **16%** (13) are aged **35 to 44**
- **13%** (11) are aged between **65 to 74**
- **11%** (9) are aged between **55 to 64**
- **4%** (3) are aged between **18 to 24**
- **4%** (3) are aged between **75 plus**
- **2%** (2) preferred not to state
- **8%** (7) left this question blank



Ethnicity

Ethnicity	Count
White – English / Welsh / Scottish / Irish / British	49
Any other White background	12
Any other Asian background	5
Asian / Asian British - Indian	4
Asian / Asian British – Chinese	4
Black / Black British - African	3
Any other mixed / multiple ethnic background	2
Mixed / multiple ethnic groups – White and Asian	1
Other ethnic group - Arab	1
Any other ethnic group	1
Mixed / multiple ethnic groups – White and Black Caribbean	0
Mixed / multiple ethnic groups – White and Black African	0
Black / Black British – Caribbean	0
Any other Black background	0
Asian / Asian British – Pakistani	0
Asian / Asian British – Bangladeshi	0
White – Gypsy or Irish Traveller	0

Next steps

Next steps

1. **Consultation feedback window closed** on Friday 18th July
2. **Project team to carefully review all feedback** received and use it to progress the designs
3. **Community update** shared with the community, available to view on the website
4. **Preparation for Phase Two** consultation which is due to take place in Autumn 2025

Thank you for taking part in our first phase of public consultation.

We look forward to seeing you again in Autumn.

Get in touch



imperial.nhs.uk/FlemingConsultation



0800 082 0545



imperial.redevelopment@nhs.net